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WINDOWS USERS PRESS <CTRL + SHIFT + M> FOR MENU.....DOS USERS PRESS <ALT M> FOR MENU.....WINDO  
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ACCT  
NO.

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SALARIES & BENEFITS:

500500  
500700  
501500  
502000  
502400  
502500  
503000  
504500  
505000  
505500

EMPLOYEE RECRUITMENT & DEVELOPMENT:

508100  
508500  
508600  
508700  
509000  
509100

TRAVEL & ENTERTAINING:

510500  
511000  
511500  
512000  
512500  
513500  
519500

OFFICE SUPPLIES & EXPENSES:

520500  
521000  
521500  
522000  
523500  
523900  
524000  
529500

FACILITIES & EQUIPMENT:

531000

531500  
531700  
532000  
532500  
533000  
534000  
534100  
534500  
535000  
535500  
536000  
536500  
537000  
537500  
538000  
538500  
538900  
539000  
539100

PRODUCTION RELATED EXPENSES:

540500  
541000  
541500  
542000  
542500

SALES RELATED EXPENSES:

560501  
560502  
560503  
560504  
560505  
560506  
561000  
562000  
562500  
563001  
563002  
563003  
564000  
564100  
564200  
564300  
564400  
564501  
564502  
564600  
565500  
566000  
566500

567000

567500

OUTSIDE SERVICES:

570500

571000

571500

572000

572500

574500

575000

PROFESSIONAL CHARGES:

580000

580500

581000

581300

581500

582000

FINANCIAL CHARGES:

585000

585500

586500

587000

587700

587800

588000

588100

588500

588600

588700

589400

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TOTAL EXPENSES

20001

20002

20003

30001

30003

30004

30005

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EMPLOYEE NAME &

-----  
CURRENT HEADCOUNT \*\*\*\*\*

OCTOBER 1994 NEW HIRES \*\*\*\*\*

- 1)
- 2)
- 3)
- 4)
- 5)
- 6)

NEW HIRES \*\*\*\*\*

- 1)
- 2)
- 3)
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TOTAL COMPUTER EQUIPMENT  
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TOTAL OFFICE EQUIPMENT  
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TOTAL FURNITURE & FIXTURES

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TOTAL PURCHASED SOFTWARE

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TOTAL LEASEHOLD IMPROVEMENTS



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REF #

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TOTAL BLDG & BLDG IMPROVEMENTS  
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\*\*\*\*\*  
WINDOWS USERS PRESS <CTRL + SHIFT + M> FOR MENU.....DOS USERS PRESS <ALT M> FOR MENU.....WINDO  
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REF #

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TOTAL LAND & LAND IMPROVEMENTS  
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\*\*\*\*\*  
WINDOWS USERS PRESS <CTRL + SHIFT + M> FOR MENU.....DOS USERS PRESS <ALT M> FOR MENU.....WINDO  
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REF #

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TOTAL OTHER FIXED ASSETS  
=====

CAPITAL EQUIPMENT GRAND TOTAL

\*\*\*\*\*  
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NOTEPAD SECTION:  
(Use this section for calculations, budget explanations, etc.)  
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WTC

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INSTRUCTIONS:

If you have not yet completed the INTERVIEW section, please press {CTRL-SHIFT-M}, or (ALT-M) for DOS users, and select INTERVIEW. Complete this section first.

Welcome to the 1995 budget template. The budget template has been automated for ease of use by first-time spreadsheet users and yet flexible enough to satisfy the serious user. Before going any farther, make a backup copy of your budget template. Take the time to familiarize yourself with the template. By pressing <CTRL + SHIFT + M> or <ALT M> for DOS users, the template menu will appear. Move around in the template and explore the various menu items; you may even want to print a copy of the template. Once you are familiar with the layout of the template, you can begin entering budget data. ALL BUDGET DATA SHOULD BE ENTERED IN THOUSANDS OF DOLLARS ROUNDED TO THE NEAREST HUNDREDTH. (i.e. \$1050 would be entered as \$1.1 whereas \$1049 would be entered as \$1.0)

Your budget template contains a large amount of information that is highly confidential. Please treat this information accordingly.

NOTEPAD

A key part of departmental budgeting involves documenting the assumptions used to build your budget. Begin your budget by selecting NOTEPAD and briefly describe any activities and other relevant information which may be critical in your planning process. All key assumptions, formulas, etc. should be documented in this manner as they build the foundation for your entire budget. Should it be necessary to justify parts of your budget from a cost/benefit context, the documentation of your assumptions will prove to be very

important.

## HEADCOUNT PLAN

After documenting your planning assumptions, you are ready to begin your HEADCOUNT budget. The headcount budget is divided between existing headcount (those employees currently employed by MY COMPANY that are in your department), October new hires, and projected 1995 new hires. In all cases time phasing has been programmed to minimize the amount of input required. In addition, a space has been provided for you to enter expected overtime dollars at the bottom of the HEADCOUNT section. These dollars will roll-up with your budgeted wages under EXPENSES. Please DO NOT BUDGET OVERTIME unless you have non-exempt personnel that you have authorized overtime for in the past, or you are confident that you will be authorizing overtime for in the future.

The current headcount section of the headcount budget has been completed for you in advance. NO INPUT SHOULD BE REQUIRED. Employee name, calendar month review date, and annual salary have been sourced from the Human Resources database as of September 26, 1994. If an employee's review month falls in October 1994, his/her beginning 1995 annual wages have been adjusted by the average merit increase percentage. Please take a moment to verify the accuracy of your current headcount, annual salaries, and review months. If you find an error in your headcount data for existing employees, please contact your financial coordinator for assistance in making the correction. This will aid Financial Planning in coordinating the change throughout all impacted systems or departments.

A section titled OCTOBER NEW HIRES has been added to the headcount section. If you have APO's that will be filled in October 1994, please add these headcount additions to your budget under this section. These additions will be included with your 1995 beginning headcount and will not be shown as 1995 budgeted additions. In order to add headcount into this section the name of the employee must be listed. A status verification will be made on new hires listed in this section.

The New Hires section of the HEADCOUNT budget has been completed from information you entered in the INTERVIEW. Should you need to change any of this information, please do so in the INTERVIEW section as this is the basis of new hires throughout the template.

Please take particular care in this section as payroll is clearly the most costly and permanent of all company resources. This section is where budgeting managers most commonly over budget, causing total expenses to significantly exceed spending guidelines.

## EXPENSE PLAN

The EXPENSES section of your budget is divided between labor & fringes and spending. In almost all cases, spending accounts should be the only part of the EXPENSES section that requires input. Labor & overtime are posted from the manpower section of your budget. Fringe benefits are automatically calculated based on forecasted 1995 expenditure rates.

## Sheet1

As an aid in budgeting for your controllable expenses refer back to your INTERVIEW and NOTEPAD section often to include all costs associated with your previous assumptions, projects, etc. Review your HEADCOUNT section and total headcount to help in estimating employee related expenses such as seminars, supplies, travel, etc. Where appropriate, use the 1994 Actual Expense History Report provided in your package to help project next year's expenses. As many additional guidelines and parameters are contained in your Glossary, review it each time you move on to a new expense line item. Remember to regularly document relevant assumptions in NOTEPAD if not already documented in the INTERVIEW section.

Again, be sure to BUDGET IN THOUSANDS OF DOLLARS. Budget for each expense where you anticipate expenditures, making your best effort to identify the month in which they will fall (expenses should generally be budgeted in the month in which the benefit is received, which is usually the month that the company would be invoiced for the service).

### CAPITAL PLAN

Document in the CAPITAL section (by asset type) the capital asset description, quantity, total cost, and timing for any anticipated capital expenditure (see the Glossary for capitalization definitions and limits). Describe the asset as specifically as possible within the space provided as your purchases in the coming year will be tracked against your capital budget. Include more specific descriptions or other related assumptions in NOTEPAD.

### PRINTING

For Windows users, select the PRINT option from the toolbar. The print range has been previously defined. The report should print to your default printer.

For DOS users, If you experience problems printing your budget, try using the following set-up strings and related print options. If you are printing to an HP LaserJet, use the following set-up string (\027E\027&l1o5.45C\027&k2S) with the pg-length set at 66 and left and right margins set at 0 and 240 respectively. Top and bottom margins should also be set to 0. If you are printing to a line printer, the following set-up string may work (\027E\027&k2S). Set the pg-length to 60 and use the same margin settings as with a LaserJet.

Should you continue to experience problems after trying these suggestions, please contact Joe Doe at (555) 555-5555. Patty will put you in-touch with a budget analyst who can help you obtain printed output of your plan.

### SAVING YOUR WORK

Be sure to save your work on this template as a .wk1 file. This will facilitate the review and approval process.

### GENERAL

## Sheet1

Once you have completed all sections of your department budget, please immediately email your completed template back to your financial coordinator. It is strongly recommended that you keep full copies or files of your department budget so that you can use it to help you manage your spending next year. Final hard copies will be distributed by Financial Planning & Analysis shortly after approval. If you would like any help in preparing your budget please do not hesitate to contact your financial coordinator.

As a final word, I would suggest that you start your budgeting process early. Budget quality and comprehensiveness suffer greatly when adequate time is not made available for thought. Remember, the quality of your budget will have a direct bearing on our ability to meet and measure performance against our 1995 goals, so please take this time to provide us with your valuable input.

Good luck and happy budgeting.

You may begin by pressing {CTRL-SHIFT-M} (or {ALT-M} for DOS users). If you have not completed the INTERVIEW section, please complete it now. Then return to the template menu (CTRL-SHIFT-M or ALT-M) and select the first item EXPENSES. Proceed through the template by selecting each item on the template menu.

BE CERTAIN TO SAVE YOUR WORK AS A .WK1 FILE!

INTERVIEW SECTION:

99-9999

After answering a few short questions regarding your department, its responsibilities, and financial parameters, a significant portion of your budget template will be calculated for you. This should greatly minimize the time required on your part as well as provide the Company with a more consistent approach to the budget process.

You may press {CTRL-SHIFT-M} (or ALT-M for DOS users) for a customized template menu at any time.

Sheet1

As always, should you feel the calculated amounts are significantly high or low for your particular needs, you can override the calculations and enter your own budgetary numbers, remembering your overall budget must stay within overall parameters given you by your divisional vice president.

To begin your Interview Section, please {PAGE DOWN}.

I. GENERAL

A.

B.

II. PERMANENT HEADCOUNT



- 1)
- 2)
- 3)
- 4)
- 5)
- 6)
- 7)
- 8)
- 9)
- 10)
- 11)
- 12)
- 13)
- 14)
- 15)
- 16)
- 17)
- 18)
- 19)
- 20)

III. TEMPORARY EMPLOYEES

IV. CONTRACTORS

V. HEADCOUNT RELATED EXPENSES

Depart/Destination

- 1) SFO/NYC (or NYC/SFO)
- 2) SFO/BOS (or BOS/SFO)
- 3) NYC/BOS (or BOS/NYC)
- 4) Other Domestic
- 5) International

Total Trips

Destination

- 1) New York City
- 2) San Fransisco
- 3) Boston
- 4) Other Domestic
- 5) International

Total Hotel Nights



VI. OTHER EXPENSES

The remaining sections of your budget are related to specific programs and expenses unique to your FY95 objectives. In order to expedite the budget approval process, please list below any major expenses exceeding \$100k/year for these spending categories.

Please note that the expenses of this section must be budgeted in the EXPENSES section of this template in order for your budget to be complete and approved. For Professional and Financial Charges, please input manually if they are applicable to your department.

Note: You will still need to manually enter budget amounts for Sales Related Expenses directly in the EXPENSES section of this template.

## Sheet1

Note: You will still need to manually enter budget amounts for Sales Related Expenses directly in the EXPENSES section of this template.

Note: You will still need to manually enter budget amounts for Sales Related Expenses directly in the EXPENSES section of this template.

Note: You will still need to manually enter budget amounts for Sales Related Expenses directly in the EXPENSES section of this template.

Note: You will still need to manually enter budget amounts for Outside Services Expenses directly in the EXPENSES section of this template.

Note: You will still need to manually enter budget amounts for Outside Services Expenses directly in the EXPENSES section of this template.

Note: You will still need to manually enter budget amounts for Outside Services Expenses directly in the EXPENSES section of this template.

CONGRATULATIONS! YOU HAVE COMPLETED THE INTERVIEW SECTION. By pressing {CTRL-SHIFT-M} or {ALT-M for DOS users} and selecting INSTRUCTIONS, you can obtain additional information to complete your budget template.

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FOR ACCOUNTING USE ONLY.....FOR ACCOUNTING USE ONLY.....FOR ACCOUNTING USE ONLY.....FOR ACCOU  
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DESCRIPTION

-----  
PERMANENT HEADCOUNT  
TEMPORARY EMPLOYEES  
CONTRACTORS

WAGES ONLY  
SALARIES & BENEFITS



TRAVEL & ENTERTAINING  
ALL OTHER EXPENSES  
TOTAL EXPENSES

TOTAL COMPUTER EQUIPMENT  
TOTAL OFFICE EQUIPMENT  
TOTAL FURNITURE & FIXTURES  
TOTAL PURCHASED SOFTWARE  
TOTAL LEASEHOLD IMPROVEMENTS  
TOTAL BUILDING & BUILDING IMPROVEMENTS  
TOTAL LAND & LAND IMPROVEMENTS  
TOTAL OTHER FIXED ASSETS  
TOTAL CAPITAL EQUIPMENT

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BUDGET TEMPLATE FACTORS:

500500  
500500  
500700  
502000  
502400  
504500  
505000  
505500  
508700  
510500  
511500  
512000

512500

520500  
523500  
523900

99  
9999

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\G

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\M

\N

MAIN

CAP1

CAP2

CAP3

CAP4

SAVE

STOP

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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

DESCRIPTION

---

WAGES  
VACN.& PERSONAL TIME  
SALES BONUS  
INCENTIVE BONUS  
DISCRETIONARY INCENTIVE BONUS  
AUTO ALLOWANCE  
EDUC REIMBURSMNT  
PAYROLL TAXES EMPLOYER  
RETIREMENT PLAN EMPLOYER  
GROUP INSURANCE EMPLOYER

EMPLOYEE TRAINING & SEMINARS  
EMPLOYEE RECRUITING  
COLLEGE RECRUITING  
EMP RELATIONS  
REC COMMITTEE  
RELOCATION

MEALS  
ENTERTAINMENT  
GROUND TRAVEL  
AIR TRAVEL - COMMERCIAL  
LODGING  
BUSINESS MTGS  
OTHER TRAVEL

OFFICE SUPPLIES  
MANUALS & BOOKS  
SUBSCRIPTIONS  
DUES & MEMBERSHIPS  
COMPUTER SUPPLIES & EQUIP  
EXPENSED COMPUTER SOFTWARE  
PRINTING  
OTHER OFFICE SUPPLIES

EQUIPMENT LEASE

EQUIPMENT MAINTENANCE  
PC MAINTENANCE  
EQUIPMENT DEPRECIATION  
POSTAGE & EXPRESS MAIL  
TELEPHONE  
BUILDING LEASE  
TEMPORARY RENT  
BUILDING MAINTENANCE  
GROUNDS MAINTENANCE  
BUILDING DEPRECIATION  
LH IMPRV DEPRECIATION  
UTILITIES  
SECURITY  
PERSONAL PROPERTY TAXES  
REAL PROPERTY TAXES  
GENERAL INSURANCE  
OTHER FACILITY RELATED  
FACILITIES ALLOCATION  
TELECOM ALLOCATION

FREIGHT IN  
FREIGHT OUT DOMESTIC  
FREIGHT OUT FOREIGN  
PACKING SUPPLIES  
PACKAGE DESIGN

PROMOTIONS-DIRECT RESPONSE  
PROMOTIONS-MERCHANDISING  
PROMOTIONS-RETAIL MKTG  
PROMOTIONS-PRODUCT BUNDLE  
PROMOTIONS-MKTG FULFILLMENT  
PROMOTIONS-OTHER  
STRATEGIC PROMO  
PROMO LITERATURE DESIGN  
PROMO LIT-USAGE  
ADVERTISING DESIGN  
ADVERT-PLACEMENT  
ADVERT-MANAGEMENT  
MDF ADVERTISING  
INTERNAL - MDF ADVERTISING  
INTERNAL - MDF PROMOTIONS  
INTERNAL - MDF EVENTS  
INTERNAL - OTHER MDF ACTIVITIES  
TRADE SHOW EXPENSE  
TRADE SHOW TRAVEL  
EVENTS CATERING  
PROMO SEMINARS  
PUBLIC RELATIONS  
SPONSORSHIPS

MARKETING RESEARCH  
OTHER SALES RELATED

OUTSIDE SERVICES  
REGULATORY APPROVAL  
CONT DEV SERVICES  
OUTSIDE CONSULTANTS  
CONTRACT/TEMPORARY LABOR  
OTHER OUTSIDE SERVICES  
AFFILIATED SERVICES

LEGAL FEES  
DIRECTOR FEES  
AUDIT FEES  
TAX FEES  
DATA PROCESSING CHARGES  
OTHER PROFESSIONAL CHARGES

AIRCRAFT OPERATIONS  
BANK SERVICE CHARGES  
CONTRIBUTIONS - CASH  
CONTRIBUTIONS - PRODUCT  
GOODWILL AMORTIZATION  
BAD DEBT EXPENSE  
TRADEMARKS  
BUSINESS LICENSE, TAXES & FEES  
ANNUAL/QUARTERLY REPORTS  
ANNUAL STOCKHOLDERS MEETING  
LEGAL CLAIMS  
EXPENSE ALLOCATION

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SUMMARY INFORMATION: FOR ACCOUNTING USE ONLY:

PERMANENT HEADCOUNT  
TEMPORARY EMPLOYEES  
CONTRACTORS  
TOTAL COMPUTER EQUIPMENT  
TOTAL OFFICE FURNITURE & EQUIPMENT  
TOTAL BUILDINGS/LEASEHOLDS IMPROVEMENTS  
TOTAL OTHER FIXED ASSETS

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DEPARTMENT:

DEPARTMENT #:  
DATE PREPARED:

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WAGES SUBTOTAL  
OVERTIME  
SALARY ADJUSTMENT  
ONE TIME ADJUSTMENT

TOTAL WAGES (500500)

BONUS ADJUSTMENT

TOTAL PERMANENT HEADCOUNT

TOTAL TEMPORARY EMPLOYEES

TOTAL CONTRACTORS

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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

COMPUTER EQUIPMENT

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DESCRIPTION #1  
DESCRIPTION #2  
DESCRIPTION #3  
DESCRIPTION #4  
DESCRIPTION #5  
DESCRIPTION #6

DESCRIPTION #7  
 DESCRIPTION #8  
 DESCRIPTION #9  
 DESCRIPTION #10  
 DESCRIPTION #11  
 DESCRIPTION #12  
 DESCRIPTION #13  
 DESCRIPTION #14  
 DESCRIPTION #15  
 DESCRIPTION #16  
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 DESCRIPTION #18  
 DESCRIPTION #19  
 DESCRIPTION #20  
 DESCRIPTION #21  
 DESCRIPTION #22  
 DESCRIPTION #23  
 DESCRIPTION #24

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DEPARTMENT:  
 DEPARTMENT #:  
 DATE PREPARED:

OFFICE EQUIPMENT

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DESCRIPTION #1  
 DESCRIPTION #2  
 DESCRIPTION #3  
 DESCRIPTION #4  
 DESCRIPTION #5

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DEPARTMENT:  
 DEPARTMENT #:  
 DATE PREPARED:

FURNITURE & FIXTURES

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DESCRIPTION #1  
DESCRIPTION #2  
DESCRIPTION #3  
DESCRIPTION #4  
DESCRIPTION #5  
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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

PURCHASED SOFTWARE

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DESCRIPTION #1  
DESCRIPTION #2  
DESCRIPTION #3  
DESCRIPTION #4  
DESCRIPTION #5  
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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

LEASEHOLD IMPROVEMENTS

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DESCRIPTION #1  
DESCRIPTION #2  
DESCRIPTION #3  
DESCRIPTION #4  
DESCRIPTION #5  
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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

BLDG & BLDG IMPROVEMENTS

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DESCRIPTION #1  
DESCRIPTION #2  
DESCRIPTION #3  
DESCRIPTION #4  
DESCRIPTION #5

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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

LAND & LAND IMPROVEMENTS

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DESCRIPTION #1  
DESCRIPTION #2  
DESCRIPTION #3  
DESCRIPTION #4  
DESCRIPTION #5

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DEPARTMENT:  
DEPARTMENT #:

DATE PREPARED:

OTHER FIXED ASSETS

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DESCRIPTION #1
DESCRIPTION #2
DESCRIPTION #3
DESCRIPTION #4
DESCRIPTION #5

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MY COMPANY INC.  
FISCAL 1995 BUDGET TEMPLATE

DEPT NAME:  
COMPANY-DEPT #:  
PREPARED BY:  
DATE PREPARED:

Windows Users Press <CTRL + SHIFT + M> for the menu  
DOS Users Press <ALT M> for the menu

Questions?  
Call Joe Doe at (555) 555-5555

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Department Name:  
Department Manager:  
Date:

DIRECTIONS



Please indicate your department's basic responsibilities.

Please indicate your major planned projects for the year.

Your beginning headcount is:

Sheet1

This has been determined by your divisional administrator from the most recent organization charts. Please review the individuals in your beginning headcount {CTRL-SHIFT-M, Select HEADCOUNT for Windows users, ALT-M, Select HEADCOUNT for DOS users} to assure the accuracy.

Make any corrections which are necessary; please coordinate these efforts with other departments which may be effected.

Please indicate your additional headcount requirements for FY 1995:

Position Description

Based on the above employee information, your budget has been calculated for Wages and Benefits. The following employee related expenses will need to be budgeted manually for both existing and new employees if they are applicable to your department: (For OVERTIME PAY, go to HEADCOUNT section)

Acct#  
502500  
503000  
508100  
508500  
509100

Please indicate the number of temporary employees you expect to use each quarter. If none, please leave blank.

#### Temporary Employees

Note that expenses related to Temporary Employees need to be budgeted in the EXPENSES section of the template.

Sheet1

Please indicate the number of contractors you expect to use each quarter. If none, please leave blank.

Contractors

Note that expenses related to Contractors need to be budgeted in the EXPENSES section of the template.

Travel & Entertainment

Your FY95 Travel & Entertainment expenses will be determined using standard historical factors. Please complete the following worksheet, which will be used to calculate the Travel & Entertainment section of your departmental budget.

Please indicate the number of trips and hotel nights that will be required based on your FY95 travel plans. (Each trip is assumed to be for 1 round trip)

Based on the above information, your budget has been

Sheet1

calculated for most travel categories. The following expenses will need to be budgeted manually, if applicable.

Acct#  
511000  
513500  
519500

Office Expenses

Office Supplies, Computer Supplies & Equipment, & Expensed Computer Software

Standard average spending factors based on the above headcount information have been used to calculate the FY95 office expenses listed above. Please review these expenses. Should your departmental needs exceed the amount that has been calculated, indicate reasons below. You may then enter amounts directly into the appropriate office expense line items as in previous years.

Reasons:

For the other office expenses listed below, please enter in the template if they are applicable to your department.

Acct#  
521000  
521500  
522000  
524000  
529500

Sales Related Expenses

Promotions

Product Name

Advertising

Product Name

Tradeshow/Roadshow

Description

Other Sales Related

Description

Outside Services

Outside Services

List services/projects that are to be outsourced in FY95.

Description

Contracted Development Services

Product Name

Outside Consultants

Product/Services



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DEPARTMENT:  
DEPARTMENT #:  
DATE PREPARED:

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EXPENSE SUMMARY

CAPITAL SUMMARY

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Wages  
One Time Adjustment Factor  
Vacation & Personal Time  
Incentive Bonus  
Discretionary Bonus  
Payroll Taxes -- Employer  
Retirement Plan -- Employer  
Group Insurance -- Employer  
Employee Relations  
Meals  
Ground Travel  
Air Travel - Commercial  
1) SFO/NYC  
2) SFO/Boston  
3) NYC/Boston  
4) Other Domestic  
5) International  
Lodging  
1) San Fransisco  
2) New York City  
3) Boston  
4) Other Domestic  
5) International  
Office Supplies  
Computer Supplies & Equipment  
Expensed Computer Software

Microcontrol Department Number  
Company Number  
Department Number

```
/WTC{BREAKOFF}{IF DEPTNAME<>""}{GOTO}INTERVIEW~  
{GOTO}CORNER~{GETLABEL "Type your department name.....",DEPTNAME}~~  
{GETLABEL "Type your 6 digit company-dept number. (ie. 99-9999).....",DEPT_}~~  
{IF @LENGTH(DEPT_)<>7}{BEEP}{BRANCH \G}  
{GETLABEL "Type the full name of the person preparing the budget.....",PREPARER}~~  
{IF @LENGTH(PREPARER)<5}{BEEP}{BRANCH \H}  
{CALC}{GOTO}INTERVIEW~
```

```
{MENUBRANCH MAIN}  
{ESC}
```

```
{MENUBRANCH CAP1}  
{ESC}  
{MENUBRANCH MAIN}  
{ESC}
```

#### EXPENSES

Input or edit expense categories

```
/WTC{HOME}{GOTO}EXPENSES~{RIGHT 4}{DOWN 12}/WTB{DOWN 5}{QUIT}
```

#### COMPUTER EQUIP & FURNITURE

Input or edit computer equipment or furniture & fixtures acquisitions

```
{MENUBRANCH CAP2}  
{BRANCH \N}
```

#### COMPUTER EQUIPMENT

Input or edit computer equipment acquisitions

```
/WTC{HOME}{GOTO}COMPUTER_EQUIP~{DOWN 12}{RIGHT}/WTB
```

#### PURCHASED SOFTWARE

Input or edit purchased software over \$1,000

```
/WTC{HOME}{GOTO}PURCH_SOFTWARE~{DOWN 9}{RIGHT}/WTB
```

#### BLDGS. & BLDG IMPROVEMENTS

Sheet1

Input or edit building and building improvements  
/WTC{HOME}{GOTO}BLDG\_IMPROVE~{DOWN 9}{RIGHT}/WTB

CANCEL  
Cancel command -- Leave existing file intact

NO  
Do not end budget session -- Return to Ready Mode  
{ESC}

vi ... imports HEADCOUNT, deletes unneeded rows, saves file, clears screen

```
{GOTO}vi~{right}~  
{calc}  
/cDEPT_~~  
/rncCALCDEPT~~  
{down}@right(CALCDEPT,4)~  
/c~{down}~{down}  
/rv~~  
/rncDEPARTMENT~~{down}~  
/cDEPT_~~  
/c~{down}~{down}  
/rv~~  
{down}@left(CALCDEPT,2)~{down}  
+C1349~  
/rv~~  
{down}+C1348&C1345~  
/rv~~  
/rnc6DIGITDEPARTMEN~~{down}~  
{calc}  
{GOTO}BEGIN_HC~  
/reBEGIN_HC~{calc}  
{calc}  
/WTC{HOME}{GOTO}MANPOWER~{DOWN 13}/WTH  
/fccn
```

0

```
~HCMaster~  
{calc}  
/rncBEGIN_HC~~  
{GOTO}BEGIN_HC~{end}{down}{down}  
/wdr{end}{down}{up}{up}{up}{up}~  
{calc}
```

/wtc{GOTO}INTERVIEW~  
/fs

0.00

.wk1~  
/frPRODDEV.wk1~

\L..imports MicroControl data for preparation for upload - BAY AREA

{GOTO}MCLINK~  
/fcaeG:\FPA\BUDGET95\MCLOAD.WK4

\P..imports MicroControl data for preparation for upload - NEW ENGLAND

{GOTO}MCLINK~  
/fcaeJ:\GROUP\FPA\BUDGET95\MCLOAD.WK4

\A..imports MicroControl data for preparation for upload - ANY LOCATION

{GOTO}MCLINK~  
/fccn  
MCLINK.WK4  
~MCLOAD~  
{calc}

Sheet1

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CALENDAR

Hire/  
Review

Month

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0.00  
0.00  
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Sheet1

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QTY

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QTY

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99-9999

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Sales  
99-9999  
John Doe

04/18/21

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Sales  
John Doe

04/18/21

AUTO ALLOWANCE  
EDUCATION REIMBURSEMENT  
EMPLOYEE TRAINING & SEMINARS  
EMPLOYEE RECRUITING  
RELOCATION

Q1

Sheet1

Q1

Q1

0.00

Q1

0.00

ENTERTAINMENT  
BUSINESS MEETINGS  
OTHER TRAVEL

Account Title

MANUALS & BOOKS  
SUBSCRIPTIONS  
DUES & MEMBERSHIPS  
PRINTING  
OTHER OFFICE SUPPLIES

Project #

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Average % Increase per H/C

% of Wages

% of Wages

% of Wages

% of Wages

% of Wages

% of Wages

Annual Cost per H/C

Annual Cost per H/C

Percent of Lodging

Percent of Lodging

Cost per Flight

Cost per Hotel Night

Cost per H/C

Cost per H/C

Cost per H/C

HEADCOUNT

Update or review the headcount plan

/WTC{HOME}{GOTO}MANPOWER~{DOWN 13}/WTH

PURCH SOFTWARE, LHD IMP

Input or edit purchased software or leasehold improvements

{MENUBRANCH CAP3}

{BRANCH \N}

OFFICE EQUIPMENT

Input or edit office equipment acquisitions

/WTC{HOME}{GOTO}OFFICE\_EQUIP~{DOWN 9}{RIGHT}/WTB

LEASEHOLD IMPROVEMENTS

Input or edit leasehold improvements

/WTC{HOME}{GOTO}LEASEHOLD\_IMP~{DOWN 9}{RIGHT}/WTB

LAND & LAND IMPROVMENTS



Sheet1

Input or edit land and land improvements

/WTC{HOME}{GOTO}LAND\_IMPROVE~{DOWN 9}{RIGHT}/WTB

REPLACE

Erase existing file and create a new file

{CALC}/FS~R{QUIT}

{BRANCH \M}

YES

End budget session (Do you need to save your spreadsheet?)

/WEY{QUIT}

{BRANCH \M}

Sheet1

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#NAME?

#NAME?

04/18/21

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#NAME?

Sheet1

#NAME?  
04/18/21

Current or  
New Hire  
Salary

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\$0.0  
\$0.0  
\$0.0  
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Sheet1

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#NAME?  
#NAME?  
04/18/21

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#NAME?  
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04/18/21

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04/18/21

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04/18/21

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04/18/21

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04/18/21

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#NAME?  
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04/18/21

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#NAME?  
#NAME?

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Sales

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{Page Down to continue}

Existing

{Page Down to continue}

{Page Down to continue}

Calendar  
Month (1-12)  
To Be  
Hired

{Page Down to continue}

{Page Down to continue}

Q2

{Page Down to continue}

Q2

{Page Down to continue}

# of Trips

Q2

0.00

# of Hotel Nights

Q2

0.00



{Page Down to continue}

{Page Down to continue}

{Page Down to continue}

{Page Down to continue}

Sales Kits

{Page Down to continue}

Project #

{Page Down to continue}

Project #

{Page Down to continue}

Project #

{Page Down to continue}

Project #

{Page Down to continue}

Project #

{Page Down to continue}

Proj#

{Page Down to continue}

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#NAME?  
#NAME?  
04/18/21

ACCT

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20001  
20002  
20003

30001  
30003  
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30004  
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30005  
30005  
30000

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CAPITAL

Input or edit capital equipment data

{MENUBRANCH CAP1}

{BRANCH \M}

BLDG, LAND & IMP

Input or edit building, land, & improvements

{MENUBRANCH CAP4}

{BRANCH \N}

FURNITURE & FIXTURES

Input or edit furniture and fixture acquisitions

/WTC{HOME}{GOTO}FURN\_\_FIXTURES~{DOWN 9}{RIGHT}/WTB

Input or edit building & lshld improvements

/WTC{HOME}{GOTO}BLD\_LSHLD~{DOWN 7}{RIGHT}/WTB

OTHER FIXED ASSETS

Sheet1

Input or edit other fixed assets not classified separately  
/WTC{HOME}{GOTO}OTH\_FIXED\_ASSET~{DOWN 9}{RIGHT}/WTB



Sheet1

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11/01/94

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Sheet1

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11/01/94

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Sheet1

New

Expected  
Salary  
In Thousands

Sheet1

Q3

Sheet1

Q3

Q3

0.00

Q3

0.00



Expected Promotion Costs

Software  
Promotion

Expected Advertising Costs  
\$(000)

Advertising  
Design

Calendar  
Month (1-12)

Expected  
Costs  
\$(000)

Expected  
Costs/Yr  
\$(000)

Expected  
Costs/Yr  
\$(000)

Expected  
Costs/Yr  
\$(000)

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11/01/94

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Sheet1

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11/01/94

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9.8%  
  
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11.0%  
0.54%  
7.1%  
3.5%  
\$5.9  
\$0.008  
21%  
55%

\$0.230  
\$1.200  
\$0.900  
\$0.750  
\$1.600

\$0.070  
\$0.100  
\$0.100  
\$0.080  
\$0.150  
\$0.006  
\$0.033  
\$0.018

INSTRUCTIONS

Review the attached instructions

/WTC{GOTO}INSTRUCTIONS~~

Input or edit building & lshld improvements

/WTC{HOME}{GOTO}BLD\_LSHLD~{DOWN 7}{RIGHT}/WTB

Sheet1

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\*\*Thousands of dollars\*\*

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12/01/94

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Sheet1

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\*\*Thousands of dollars\*\*

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12/01/94

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\*\*Thousands of dollars\*\*

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\*\*Thousands of dollars\*\*

12/01/94

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\*\*Thousands of dollars\*\*

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12/01/94

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\*\*Thousands of dollars\*\*

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12/01/94

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\*\*Thousands of dollars\*\*

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\*\*Thousands of dollars\*\*

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\*\*Thousands of dollars\*\*

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12/01/94  
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Sheet1

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Project  
Number  
from I. B.  
Above

Sheet1

Q4

Sheet1

Q4

Q4

0.00

Q4

0.00

\$(000)

Product  
Announce

Advertising  
Placement

Expected  
Costs  
\$(000)

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12/01/94

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0.00

0.00

\$0.0

\$0.00



Sheet1

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\$0.0  
  
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\*\*Thousands of dollars\*\*

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12/01/94

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9.8%  
  
1.8%  
11.0%  
0.54%  
7.1%  
3.5%  
\$5.9  
\$0.008  
21%  
55%

\$0.006  
\$0.033  
\$0.018

INTERVIEW  
Complete the Interview Section  
/WTC{GOTO}INTERVIEW~~

Input or edit building & lshld improvements  
/WTC{HOME}{GOTO}BLD\_LSHLD~{DOWN 7}{RIGHT}/WTB



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\$0.0 \$0.0  
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0.00 0.00  
0.00 0.00  
\$0.0 \$0.0  
\$0.00 \$0.00  
\$0.0 \$0.0  
\$0.0 \$0.0

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Sheet1

0.0	\$0.00
0.0	\$0.00
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01/01/95

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02/01/95

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01/01/95 02/01/95  
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\$0.0 \$0.0  
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Sheet1

01/01/95

02/01/95

\$0.0

\$0.0

01/01/95

02/01/95

\$0.0

\$0.0

01/01/95

02/01/95

\$0.0

\$0.0

Sheet1

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01/01/95

02/01/95

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\$0.0

\$0.0

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01/01/95

02/01/95

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\$0.0

\$0.0

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Sheet1

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01/01/95 02/01/95  
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\$0.0 \$0.0  
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\$0.0 \$0.0  
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FY95  
Total

0.00  
0.00  
0.00  
0.00  
0.00  
0.00

FY95  
Total

0.00  
0.00  
0.00  
0.00  
0.00  
0.00

Literature  
Usage/Desgn

Other

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01/01/95 02/01/95  
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0.00	0.00
0.00	0.00
\$0.0	\$0.0
\$0.00	\$0.00

Sheet1

0.0	0.0
0.0	0.0
\$0.0	\$0.0
\$0.0	\$0.0
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\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0

01/01/95

02/01/95

9.8%	9.8%
2.4%	2.4%
1.8%	1.0%
11.0%	11.0%
0.54%	0.54%
7.1%	10.5%
3.5%	3.5%
\$5.9	\$5.9
\$0.008	\$0.008
21%	21%
55%	55%

\$0.230  
\$1.200  
\$0.900  
\$0.750  
\$1.600

\$0.070  
\$0.100  
\$0.100  
\$0.080  
\$0.150

\$0.006	\$0.006
\$0.033	\$0.033
\$0.018	\$0.018



Sheet1

NOTEPAD

Section for calculations & supporting documentation

/WTC{GOTO}NOTEPAD~~{DOWN 6}

SAVE

Save and replace the current worksheet

{MENUBRANCH SAVE}

{BRANCH \M}

Sheet1

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MY COMPANY, INC.  
 Departmental Expense Budget  
 Fiscal Year 1995

	03/01/95	04/01/95	05/01/95	06/01/95	07/01/95	08/01/95	09/01/95
	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000

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\$0.0      \$0.0      \$0.0      \$0.0      \$0.0      \$0.0      \$0.0  
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0.00      0.00      0.00      0.00      0.00      0.00      0.00  
0.00      0.00      0.00      0.00      0.00      0.00      0.00  
\$0.0      \$0.0      \$0.0      \$0.0      \$0.0      \$0.0      \$0.0  
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MY COMPANY, INC.







Sheet1

\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
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0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
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0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
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MY COMPANY, INC.  
Capital Equipment Budget  
Fiscal Year 1995

03/01/95	04/01/95	05/01/95	06/01/95	07/01/95	08/01/95	09/01/95
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\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0  
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03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95  
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\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0  
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Sheet1

03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95

\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0

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03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95

\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0

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03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95

\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0

Sheet1

	03/01/95	04/01/95	05/01/95	06/01/95	07/01/95	08/01/95	09/01/95
	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

	03/01/95	04/01/95	05/01/95	06/01/95	07/01/95	08/01/95	09/01/95
	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

Sheet1

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03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95  
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\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0  
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\$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0  
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03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95  
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0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Sheet1

0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

03/01/95 04/01/95 05/01/95 06/01/95 07/01/95 08/01/95 09/01/95

9.8%	9.8%	9.8%	9.8%	9.8%	9.8%	9.8%
2.4%	2.4%	2.4%	2.4%	2.4%	2.4%	2.4%
1.0%	1.0%	2.2%	2.2%	2.2%	2.2%	2.2%
11.0%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%
0.54%	0.54%	0.54%	0.54%	0.54%	0.54%	0.54%
10.5%	10.5%	10.5%	10.5%	10.5%	8.3%	8.3%
3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
\$5.9	\$5.9	\$5.9	\$5.9	\$5.9	\$5.9	\$5.9
\$0.008	\$0.008	\$0.008	\$0.008	\$0.008	\$0.008	\$0.008
21%	21%	21%	21%	21%	21%	21%
55%	55%	55%	55%	55%	55%	55%
		\$0.230			\$0.230	
		\$1.200			\$1.200	
		\$0.900			\$0.900	
		\$0.750			\$0.750	
		\$1.600			\$1.600	
		\$0.070			\$0.070	
		\$0.100			\$0.100	
		\$0.100			\$0.100	
		\$0.080			\$0.080	
		\$0.150			\$0.150	
\$0.006	\$0.006	\$0.006	\$0.006	\$0.006	\$0.006	\$0.006
\$0.033	\$0.033	\$0.033	\$0.033	\$0.033	\$0.033	\$0.033
\$0.018	\$0.018	\$0.018	\$0.018	\$0.018	\$0.018	\$0.018

QUIT  
Exit without saving and updating data  
{MENUBRANCH STOP}  
{BRANCH \M}

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10/01/95 ||| YR TOTALS  
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\$0.0	\$0.0
\$0.0	\$0.0
	0.0
\$0.00	\$0.00
\$0.0	\$0.0
	0.0
	0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.00	\$0.00
	0.0
	0.0
	0.0
\$0.000	\$0.000
	0.0
	0.0
\$0.00	\$0.00
	0.0
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
	0.0
	0.0
\$0.000	\$0.000
	0.0
	0.0
	0.0
\$0.000	\$0.000
\$0.000	\$0.000
	0.0
	0.0
	0.0













\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00
\$0.00	\$0.00

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0.0	0.0
0.0	0.0
	0.0
0.0	0.0

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\$0.0	\$0.0
=====	=====
	0.0
=====	=====

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0.00  
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10/01/95	YR TOTALS
-----	-----
	\$0.0
	0.0
	0.0
	0.0
	0.0
	0.0

	0.0	
	0.0	
	0.0	
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	0.0	
	0.0	

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\$0.0 |||| \$0.0 ||||  
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-----  
10/01/95 |||| YR TOTALS  
-----  
|||| \$0.0  
|||| 0.0  
|||| 0.0  
|||| 0.0  
|||| 0.0  
-----  
\$0.0 |||| \$0.0  
=====

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```
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10/01/95 |||| YR TOTALS
-----
||||      $0.0
||||      0.0
||||      0.0
||||      0.0
||||      0.0
-----
$0.0 ||||      $0.0
=====
```

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```
-----
10/01/95 |||| YR TOTALS
-----
||||      $0.0
||||      0.0
||||      0.0
||||      0.0
||||      0.0
-----
$0.0 ||||      $0.0
=====
```

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```
-----
10/01/95 |||| YR TOTALS
-----
||||      $0.0
||||      0.0
||||      0.0
||||      0.0
||||      0.0
-----
$0.0 ||||      $0.0
```

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-----  
10/01/95 ||| YR TOTALS  
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	\$0.0
	0.0
	0.0
	0.0
	0.0

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\$0.0 ||| \$0.0  
=====

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-----  
10/01/95 ||| YR TOTALS  
-----

	\$0.0
	0.0
	0.0
	0.0
	0.0

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\$0.0 ||| \$0.0  
=====

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10/01/95	YR TOTALS
	\$0.0
	0.0
	0.0
	0.0
	0.0
\$0.0	\$0.0
=====	
\$0.0	\$0.0
=====	

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10/01/95	YR TOTALS
0.00	
0.00	
\$0.0	\$0.0
\$0.00	\$0.00

Sheet1

0.0	0.0
0.0	0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0
\$0.0	\$0.0

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10/01/95	YR TOTALS
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9.8%	9.80%
2.4%	2.40%
2.2%	1.80%
11.0%	11.00%
0.54%	0.54%
8.3%	9.10%
3.5%	3.50%
\$5.9	\$5.9
\$0.008	10.00%
21%	21.00%
55%	55.00%
	\$0.230
	\$1.200
	\$0.900
	\$0.750
	\$1.600
	\$0.070
	\$0.100
	\$0.100
	\$0.080
	\$0.150
\$0.006	7.50%
\$0.033	\$0.393
\$0.018	\$0.210









UPLOAD TO MICROCONTROL  
FOR ACCOUNTING USE ONLY: PLEASE DO NOT CHANGE

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DEPT# :  
CATEGORY:  
FREQ :  
APPL :

9501

ACCT  
NO.

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11/01/94  
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Sheet1

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#NAME? FOR NEW ENGLAND LOAD: <CNTL P>  
NEWBUD FOR BAY AREA LOAD: <CNTL L>  
M FOR ANY LOCATION: <CNTL A>  
BUD

9502	9503	9504	9505	9506	9507
12/01/94	01/01/95	02/01/95	03/01/95	04/01/95	05/01/95

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MY COMPANY, INC.  
Departmental Expense Budget  
Fiscal Year 1995

	9508	9509	9510	9511	9512	
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	06/01/95	07/01/95	08/01/95	09/01/95	10/01/95	TOTAL
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